

Appendix B: Progress on Corporate Plan Actions



Outcome: Improving the happiness and wellbeing of residents

Activity type: Do

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
1. Deliver the approved Community Health & Wealth Strategy and go-live with funding mechanisms to invest in initiatives identified and chosen by our communities.	Cllr Ferguson	The first funding panel held was made up of representatives from partner organisations as well as residents. 16 applications were considered, and 5 of those were successful. Just over £50,000 was awarded to groups for projects that are helping with physical and mental health, social connection, getting people into work and education, and training. Grants have been made, and performance measures agreed. The web page is up and running, and the projects have commenced. Launch event for the remainder of the funding to take place on 29th January 2026.	↔	G	Performance measures relevant to each project have been agreed upon, which will demonstrate impact. The Social Value Engine has also been commissioned and will measure the social impact and value against every £1 spent. Early indications from one of the projects are that one of their first participants has been able to move from claiming benefits to paid work.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
2. Refresh our Social Value Procurement Policy to ensure our spend benefits local communities and ensure our work complies with recent changes to the Procurement Act 2024.	Cllr Davenport-Ray	Following the initial review of the Social Value Policy, further revisions have been made and have been re-circulated for comment. A meeting is planned for early February to review and finalise this policy.	↔	G	Continued collaboration with the working group is ensuring that the Social Value Policy will help deliver a robust policy that is in line with the HDC's goals and ambitions.
3. Improve our evaluation of how we make a difference to local people ensuring we become even better at demonstrating impact	Cllr Ferguson	To support the delivery of our ambition, we now have a software tool that allows us to capture and quantify the impact of our work on health and wealth building. It is being implemented, and metrics are in place to measure the impact of the grants awarded in Quarter 3. The report will be taken to Members in Quarter 4.	↔	G	We will be able to measure, quantify, and track the impact we have, and demonstrate back to residents the impact of our work.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
<p>4. Deliver continued improvements to the One Leisure offer, enhancing existing facilities, implementing recommendations of the One Leisure Long-Term Operating Model and other beneficial opportunities.</p>	<p>Cllr Howell</p>	<p>The Ramsey Gym investment project was completed in late November. Huntingdon Sports and Health Hub is progressing to RIBA (architectural stages) stages 3 & 4, as approved at Cabinet in October. The planning application for the Huntingdon Sports and Health Hub was submitted in early December. CIL funding for an additional 3G synthetic turf pitch at St Ives Outdoor Centre was also approved at Cabinet in October. Alongside this, a funding bid has been made to the Football Foundation for £800k to support the new pitch project.</p>	<p>↔</p>	<p>G</p>	<p>The upgrades will supply better facilities and services for our residents, and more activities and options will be available for residents. Attendances are up 25% year to date for Active Lifestyles activity sessions, and One Leisure is 5% ahead of the previous year's attendance.</p>



Outcome: Improving the happiness and wellbeing of residents

Activity type: Enable

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
5. Work with partners to further skills and employment opportunities in the District: including direct delivery of funded schemes.	Cllr Ferguson	Referrals into the Work Well scheme have been lower in this quarter due to the continued issues with GPs and DWP not referring. Conversion rates from referral to a plan are exceptional, and participants are reporting good outcomes. The Coaches have been using the time when not with clients to promote referrals and deliver drop-in sessions with DWP.	↓	A	Participants report very positive outcomes, enabling them to return to work with wrap-around support. It is important that everyone is familiar with the scheme and how to refer to and not rely on certain sectors to highlight the opportunity.
6. Work with other organisations and businesses to maximise the impact they can have on the health and wellbeing of local communities. Our focus will be on piloting new approaches that can be embedded in future years	Cllr Ferguson	Targeted activity to improve relationships between the health sector and schools/colleges so that children and young people understand the opportunities available to them. Focus on preparing residents for work in the health sector due to the recruitment freeze.	↓	A	More interest in future employment in health roles and tackling misconceptions around qualifications required for certain roles.

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<p>7. Focus on maximising physical activity in the district, and work to promote this across local partners.</p>	<p>Cllr Howell</p>	<p>A new programme, 'EmpowHER', is due to be rolled out in Quarter 4 following partnership working in Quarter 3 between Active Lifestyles, the Community Action Team, the Integrated Neighbourhood Teams and local schools. The programme is to be delivered in Huntingdon and Ramsey and is devised to give young people the skills to recognise and deal with violence against women and girls.</p> <p>Huntingdon Sports & Health Hub has progressed to RIBA Stage C/D and has been submitted for planning permission.</p> <p>Work has been happening behind the scenes linking up the Work Well Initiative, between the Residents Advice Team, Active Lifestyles, the Integrated Neighbourhoods and Huntingdon PCN with the intention of rolling out specific ESCAPE courses to help people get back to work.</p>	<p>↔</p>	<p>G</p>	<p>An initiative with the locality Integrated Neighbourhood Boards and Primary Care Networks has generated 36 applications for Undefeatable Membership of One Leisure by individuals with qualifying health conditions.</p> <p>39 events have been attended by the Active Lifestyles Team, generating over 2,500 interactions with residents advising of the benefits of physical activity and healthy lifestyles.</p> <p>Active Lifestyles attendances continue to grow at a good rate [54,303 v 43,227] (25% up year to date) at sessions delivered by the team.</p>

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
<p>8. Maximise, and report on, the benefits of a targeted approach to support residents to improve their quality of life through the promotion and delivery of relevant services.</p>	<p>CLlr Ferguson</p>	<p>The Residents Advice and Information Team continues to provide day-to-day services, and so does the Active Lifestyles Team.</p> <p>In addition, the WorkWell programme is helping residents into work each month by supporting residents from sickness to working, and as one of 15 national pilots, the positive news of an extension of this funding for 3 years demonstrates success.</p> <p>In Quarter 3, a pilot working with Hinchingbrooke Hospital has begun, which is focused on working with partners to offer advice to staff working in the NHS.</p>	<p>↔</p>	<p>G</p>	<p>This action enables us to ensure help is available to those who need it, improving our residents' quality of life.</p>



Outcome: Improving the happiness and wellbeing of residents

Activity type: Influence

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
9. Continue to work with statutory partners to secure improvements to transport options for Huntingdonshire, including active travel.	Cllr Sanderson	<p>HDC continues to engage with Cambridgeshire County Council and CPCA on active travel matters. A bid was submitted in Quarter 2 for National Highways designated funds by CCC via CPCA for the St. Neots to Phoenix Park connection last year.</p> <p>The other link to Wyboston Lakes was not pursued further for a variety of reasons, predominantly as the majority of the link fell within Bedfordshire. The consultation on the A141 and St Ives Improvement scheme was undertaken by the CPCA in Quarter 3, with the outcomes being awaited.</p>	↔	G	Continued collaborative working with partners to deliver infrastructure to unlock significant growth to deliver on housing and economic ambitions.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
<p>10. Embed the priorities of Huntingdonshire Futures across the work of the Council and Partners whilst influencing and enabling communities to do the same.</p>	<p>Cllr Conboy</p>	<p>The new place team met with the central government to build upon existing relationships and re-establish a timeline for the project to determine the value of establishing a self-designated landscape in the Great Ouse Valley in Huntingdonshire, working in partnership with the Great Ouse Valley Trust. The final draft report from Arkwood was signed off by HDC at the end of Quarter 3.</p> <p>For Huntingdonshire Futures grants, no further changes have been made since the end of Quarter 2. Looking forward, officers are currently awaiting the outcome from Cabinet regarding grants for the next financial year.</p>	<p>↔</p>	<p>G</p>	<p>Self-designation, whilst not a 'national landscape' designation, will signify a commitment of key partners to making the Ouse Valley Way an area of interest in terms of tourism and conservation.</p> <p>If grants do get approved by Cabinet, then this will increase the number of opportunities for groups to host events across Huntingdonshire.</p>



Outcome: Keeping people out of crisis

Activity type: Do

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
11. Report regularly on progress on the delivery of an integrated financial vulnerability model between HDC and partners (PROJECT).	Cllr Ferguson	Further meeting with Cambridgeshire County Council to identify costs needed for HDC to deliver targeted work in relation to the Crisis and Resilience Fund. This would mean that the RAI Team would specifically focus on this workstream with the move from reactive to a proactive approach. This aligns with our vision of prevention and resilient communities.	↔	G	Funding provides security for the RAI Team for a further 2 years and enables them to focus specifically on moving residents out of crisis into more sustainable situations. This piece of work aims to have long-term benefits where communities are less reliant on the public sector.
12. Act on opportunities for early intervention and regularly report on learning and impact.	Cllr Ferguson	The review has resulted in discussions with relevant services and CAB to implement a triage approach to customer contact that ensures that the customer gets the right help/support on their first contact, that they don't have to tell their story multiple times, the importance of professional curiosity, and making every contact count.	↔	G	Development of a new approach to how residents in need contact the Council and are then managed is underway. This will result in efficiencies as well as improving outcomes for our residents.



Outcome: Keeping people out of crisis

Activity type: Enable

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
13. Maximise, and report on, the benefits of a targeted approach to support residents at risk of experiencing crisis through the promotion and delivery of relevant services (e.g. improve data sharing with the police to inform a targeted on-the-ground door-knocking campaign to help prevent crime).	Cllr Ferguson	<p>A commitment from Cambs Police to develop these ideas has been agreed; however, in Quarter 3, this did not progress as planned and will be revisited in Quarter 4.</p> <p>There is a risk this may not happen, and escalation to a senior Police Officer has occurred.</p>	↔	A	Working with partners allows us to make a bigger impact on the quality of life of local people, and preventing the risk of serious crime occurring would be a welcome contribution.
14. Prevent the causes of homelessness wherever we can by our own efforts but also by working with other partners to tackle the root causes where we can	Cllr Ferguson	<p>The vulnerable young people pathway review has been completed, including sign-off by the Cambs Safeguarding Board. Roll-out is happening through a series of joint webinars. The Care Leavers pathway has been reviewed and updated by Cambridgeshire County Council and Children's Services. The hospital discharge pathway has been completed with the various hospital trusts, and the Criminal Justice pathway involving Probation Service and prison leavers will commence in Quarter 4, aiming to be completed this year.</p>	↔	G	Ensuring all pathways are up to date and effectively rolled out between partners will maximise early intervention opportunities, which contribute to homelessness prevention.



Outcome: Helping people in crisis

Activity type: Do

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
15. Continue to support refugees and other guests, seeking to support good community relations and smooth transition into long-term residency or return home.	Cllr Ferguson	New arrivals under the Homes for Ukraine Scheme have remained low, and the existing cohort is managed exceptionally well with minimal issues. We are receiving frequent enquiries from Serco to procure properties for use as HMOs or family accommodation for asylum seekers. Every proposal is considered carefully and challenged where necessary.	↔	G	Actively participating in the consultation process for proposed accommodation ensures that refugees are located in appropriate locations with minimal likely impact on communities and services.
16. Deliver the recommendations of the review into Disabled Facilities Grants undertaken by Officers and Members in 2024/25.	Cllr Ferguson	A national consultation was completed in Quarter 2. This provided an opportunity to highlight the issues brought forward as part of the review. The outcome of the consultation was not delivered in Quarter 3.	↔	G	The outcome of the consultation will ensure that HDC funding is being used optimally.



Outcome: Helping people in crisis

Activity type: Enable

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
17. Maximise, and report on, the benefits of a targeted approach to support residents experiencing crisis through the promotion and delivery of relevant services (e.g. identifying individuals who could benefit from support offered by the Resident Advice and Information team and reporting on outcomes).	Cllr Ferguson	Cambridgeshire County Council has agreed to fund the LIFT programme as well as a Support Officer in each district that will, in turn, through data, help identify residents who are at risk of crisis and entitled to further support. This group of residents will be targeted by the RAI Team, and wrap-around support will be provided to enable them to secure a more stable position.	↔	G	Many residents are not aware that they are entitled to a number of different support packages and are effectively the hidden vulnerable. The use of data in this way will ensure that those most in need or vulnerable will get the support that they need and ultimately improve their situation.



Outcome: Helping people in crisis

Activity type: Influence

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
18. Lobby, and support campaigns, for improvements to the living conditions of local residents.	Cllr Conboy	In preparation for the Renters' Rights Act 2025, a Housing Enforcement Officer has been appointed. We recognise that the new legislation has benefits, but may result in an increased number of evictions. An action plan to prevent this and ensure the legislation results in positives is being developed.	↔	G	Misconceptions around the new legislation being tackled to ensure vulnerable people are not worse off as a result of unfair action being taken.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
19. Be an active partner working with others within health and social care to make sure projects and new initiatives are delivered within Huntingdonshire and maximise the positive impact felt locally	Cllr Ferguson	HDC is a key partner within the integrated care board and the North West Care Board. In Quarter 2, whilst a successful bid was made to the Government to be involved in the national pilots of local neighbourhood services based in GP areas, Huntingdonshire was descoped from the bid by the NHS. In spite of this, HDC continues to work with local GPs in neighbourhoods with impacts from Active Lifestyles and the WorkWell Programme, leading to strong partnership working.	↓	A	Influencing key partners for the benefit of Huntingdonshire is a key approach in the Corporate Plan, and with an ageing population, it is vital we maximise the full benefit of the public health system.



Outcome: Improving housing

Activity type: Do

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
20. Develop a new Housing Strategy and Action Plan for 2025-26.	Cllr Wakeford	Work has continued on the Housing Strategy, and a draft will be going to Overview and Scrutiny in March 2026. Alongside this activity, the Housing Strategy Team has also developed an Empty Homes Strategy, which has links to the Housing Strategy that will be at Overview and Scrutiny in January 2026.	↔	G	This will enable the Council to have a Housing Strategy based on the most up-to-date information for the district and support the Council's Corporate Plan outcome of Improving Housing. At a practical level, it will enable the Council to have accurate information on the level and type of demand for housing.
21. Continue to use surplus Council owned sites to deliver affordable housing (PROJECT).	Cllr Wakeford	A planning application was submitted for the first site in Warboys. There has been a delay in this application going to DMC, and this is now expected in February 2026.	↓	A	This action will have the ability to support the Council's Corporate Plan outcome of Improving Housing within the District. The use of surplus Council-owned sites to deliver much-needed affordable housing is an important element of the plan and the Council's Housing Strategy.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
22. Develop policy to support the use of civil penalties with regard to private sector housing enforcement.	Cllr Ferguson	The preparation of the Renters' Rights Act 2025, including a Housing Enforcement Officer being appointed, is allowing for the further development of the policy to support the use of civil penalties in private sector housing enforcement. We recognise that the new legislation has benefits, but may result in an increased number of evictions. An action plan to prevent this and ensure the legislation results in positives is being developed.	↑	G	Misconceptions around the new legislation being tackled to ensure vulnerable people are not worse off as a result of unfair action being taken.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
23. Implement the government's new Supported Housing (Regulatory Oversight) Act, review of supported exempt accommodation in the area and introduce licensing regulations.	Cllr Ferguson	HDC is still awaiting further guidance on the Supported Housing (Regulatory Oversight) Act. Once further guidance is provided, it will enable officers to implement the scheme.	↔	A	This action will support creating a better Huntingdonshire for Future generations by improving housing conditions.



Outcome: Improving housing

Activity type: Enable

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
24. Maintain the level of new housing delivery, which meets the needs of Huntingdonshire residents, including the type of home and tenure (open market and social housing).	Cllr Wakeford	The Council continues to work with partner Housing Associations and Developers to deliver new housing, including affordable homes. Many units have had delivery held up this financial year due to Highway Works (S278). This has affected three sites, which have delayed delivery into the next financial year. The units are therefore not lost, just delayed into future financial years.	↔	A	This action will have the ability to support the Council's Corporate Plan with Improving Housing in the District. The delivery of new housing across all tenures is an important element of the plan and the Council's Housing Strategy.
25. Work in partnership to look at best practice and funding to improve housing conditions, including retrofit programmes in social and private housing.	Cllr Wakeford	As and when opportunities occur, the Council's Housing and Climate teams work in partnership to ensure there is take-up on retrofit and other housing programmes to enable the improvement of housing in the district. The Council has recently appointed an Empty Homes Officer to look at bringing Empty Homes back into use, which supports this objective, and working with Places for People on a Regeneration Scheme.	↔	A	The continual improvement of housing within the district not only aligns with our Corporate Plan Outcome of Improving Housing, but also allows our residents to live in safer and higher-quality homes.



Outcome: Improving housing

Activity type: Influence

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
26. Work with Registered Providers to improve conditions in existing accommodation through regeneration schemes.	Cllr Wakeford	The Council is working with Places for People (P4P) on a regeneration project in Huntingdon. Discussions are ongoing with Planning colleagues as part of a PPA. Regular quarterly meetings are now taking place with P4P to address issues that are identified by the Corporate Team. Awaab's Law came into effect in October 2025 in relation to hazards around damp/mould and all emergency hazards, with further elements over the next 2 years. This will give the Regulator of Social Housing and Environmental Health Teams the power to take action.	↔	A	Not only does this project ensure we are complying with statutory law, but it also ensures that our residents are living in homes that are safer and higher quality.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
27. Work with partners to address barriers to housing delivery and support housing delivery rates.	Cllr Wakeford	The Council is working with partner Housing Associations and Developers to deliver new housing, including affordable homes, in a timely manner. The housing and planning teams work closely together to ensure barriers to the delivery of sites with planning permission are considered and supported as soon as they occur.	↔	A	This action supports the Council's Corporate Plan Action in Improving Housing.
28. Work with Health and Social Care Providers to explore future models of housing, support and care, enabling people to live independently for longer.	Cllr Wakeford	HDC continues to work with Cambridgeshire County Council and has recently attended a workshop on the JSNA, which has a fuel poverty and damp and mould in existing homes focus. This work continues in January 2026 with a further workshop on how we can work closer together in this area from a Housing, Health and Social Care perspective.	↔	G	Enabling people to live independently for longer improves the wellbeing of our residents.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
<p>29. Produce sustainable housing guidance for developers that encourages sustainable construction methods and new homes to be of high environmental standards.</p>	<p>CLlr Wakeford</p>	<p>This work continues to focus on low-carbon construction, including off-site fabrication to align with Part L(2025), including improved insulation, triple glazing, solar PV, and heat pumps, and ensure compliance with Future Homes Standard (2025) for net zero-ready homes. It will also include the use of low VOC and prioritise lifecycle carbon assessments and sustainable transport integration, and aim for BREEAM excellent or Passivhaus opportunities.</p>	<p>↔</p>	<p>A</p>	<p>This action will support creating a better Huntingdonshire for Future generations by lowering carbon emissions and providing higher-quality housing.</p>



Outcome: Forward-thinking economic growth

Activity type: Do

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
30. Promote Huntingdonshire as a destination for high value inward investment, prioritising businesses that are proactively reducing their carbon emissions, and produce an annual report on activity.	Cllr Wakeford	Work has focused on strengthening Huntingdonshire's inward investment proposition, promoting the district through regional and national networks as a location for high-value businesses, particularly within defence, advanced manufacturing, and clean growth sectors. Ongoing promotion of strategic employment sites, including Alconbury Weald, has highlighted high-quality space, strong connectivity, and opportunities for sustainable development, while engagement with developers, agents, and investors has ensured the offer is clear and market-ready.	↔	G	This activity has strengthened Huntingdonshire's profile as a competitive and credible destination for high-value inward investment. The focus on priority sectors has helped to build a stronger inward investment pipeline, supporting the council's economic growth objectives while aligning with climate ambitions. Promotion of strategic sites has increased market awareness and supported investor confidence in the district's long-term offer.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
31. Deliver the business grants within the UK Shared Prosperity Fund (UKSPF) and Rural England Prosperity Fund (REPF) programme.	Cllr Wakeford	Delivery of the UKSPF and REPF business grants has progressed, with grant schemes promoted, applications assessed and funding allocated in line with programme priorities. Officers have supported businesses through the application process, undertaken due diligence and monitoring, and worked with internal and external partners to ensure funding is targeted at projects that support business growth, productivity and investment across both urban and rural areas.	↔	G	The delivery of grants has enabled businesses to invest in growth, equipment, skills and premises improvements, supporting increased productivity and resilience. The programme has helped unlock private sector investment, supported rural and town centre economies, and contributed to wider economic growth objectives by enabling businesses to create jobs, improve competitiveness and progress more sustainable ways of operating.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
32. Establish the Economic Growth Strategy and Action Plan.	Cllr Wakeford	<p>The Economic Growth Strategy and Action Plan has moved into the delivery phase. Actions have been embedded into teamwork programmes, with leads actively progressing priority activities alongside partners and businesses.</p> <p>The strategy continues to be promoted through the Invest in Huntingdonshire website and is being used to guide engagement, funding bids, and project development across the service.</p>	↔	G	<p>The strategy is now providing a clear, shared framework for economic growth activity, improving focus, accountability, and alignment across projects and partnerships. Early delivery against the Action Plan is ensuring resources are targeted towards agreed priorities, supporting consistent decision-making, and strengthening the council's ability to demonstrate progress and impact against its economic growth objectives.</p>

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
<p>33. Delivery of the Market Town Programme and their High Street projects. Ensuring their promotion to drive additional economic and social activity.</p>	<p>Cllr Wakeford</p>	<p>In St Neots, work continues on the Priory Centre and is proceeding well, and we continue to support the owner of the Old Falcon to bring forward their development following planning. Projects in Ramsey are progressing well in partnership with the Town Council. Although this is behind schedule, it is expected that the first element of the project will be delivered early in 2026, commencing with the car park, and an extension of time has been given by the CPCA into the next Financial Year. Other projects within the programme are progressing well across all Market Towns.</p>	<p>↔</p>	<p>A</p>	<p>The Market Towns Programme supports the aim in the Corporate Plan of Forward Thinking Economic Growth.</p>

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<p>34. Continue the update to the Local Plan, including updating evidence bases in line with National Planning Policy, particularly where it relates to Economy, Environment and Housing.</p>	<p>Cllr Sanderson</p>	<p>Quarter 3 saw the Preferred Options Draft Local Plan finalised and published for public consultation in November and December, along with its supporting Sustainability Appraisal. Engagement included online opportunities and seven public exhibitions with staff available to discuss individual concerns. Further evidence documents were published on flooding, water, transport, infrastructure, habitats, ecological constraints, and the viability of the draft plan's policies and proposals.</p>	<p>↔</p>	<p>G</p>	<p>Residents, local organisations, businesses, landowners, and other stakeholders were able to raise concerns, promote their preferred approaches, and express support for proposals to help HDC move the plan forward to the Proposed Submission version targeted for the summer. Just over 2,900 responses were received during the engagement period.</p>



Outcome: Forward-thinking economic growth

Activity type: Enable

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
35. Support our market towns and town centres as hubs of economic and social activity.	Cllr Wakeford	Work has focused on supporting market towns and town centres as vibrant hubs of economic and social activity, including engagement with town councils, businesses and local partners. Activity has included town centre initiatives such as the Ramsey Christmas town trail, support for local retail businesses, promotion of events and footfall-generating activity.	↔	G	This activity has helped to sustain footfall, support local businesses and reinforce the role of market towns and town centres as places to work, visit and spend time. Collaborative working with partners has improved coordination of activity, supported local pride and confidence, and contributed to more resilient town centres that support economic vitality alongside social and community wellbeing.
36. Support the visitor economy and culture sector including CPCA Local Visitor Economy Partnership.	Cllr Wakeford	Work has focused on supporting the visitor economy and culture sector, including active engagement with the CPCA. The council is supporting the development of the full LVEP application, which is planned for submission in 2026, and is now providing officer resources to four dedicated working groups to help shape priorities, governance, and delivery across the partnership.	↑	G	This activity has strengthened Huntingdonshire's influence within the sub-regional visitor economy, ensuring local priorities are reflected in the emerging LVEP programme. Early engagement and dedicated officer input are helping to position the district to benefit from future investment, improve coordination across the culture and tourism sector, and support sustainable growth in visitor numbers, spend, and cultural activity over the longer term.



Outcome: Forward-thinking economic growth

Activity type: Influence

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
37. Work with the CPCA and partners to support skills development and opportunities.	Cllr Wakeford	Work has continued with the CPCA and wider partners to support skills development and access to opportunities. This has included engagement with CPCA-led programmes, collaboration with training providers, education partners and businesses, and alignment of local activity with priority sectors to ensure skills provision responds to current and future labour market needs.	↔	G	This collaborative approach is helping to improve access to skills, training, and employment opportunities for residents, while supporting businesses to address skills gaps. Working at a sub-regional level is strengthening alignment between economic growth and skills investment, supporting a more resilient workforce and contributing to inclusive and sustainable economic growth across Huntingdonshire.
38. Work with partners to secure investment and growth in Huntingdonshire, maximising the opportunities presented through Local Government Reorganisation and additional devolved powers.	Cllr Wakeford	Work has continued with partners to support investment and growth in Huntingdonshire, including active engagement with the CPCA, neighbouring authorities, and key stakeholders. Activity has focused on understanding and responding to opportunities linked to Local Government Reorganisation and emerging devolved powers, ensuring Huntingdonshire's priorities are reflected in sub-regional discussions and emerging proposals.	↔	G	This partnership working is helping to position Huntingdonshire to maximise future investment opportunities and influence decisions arising from reorganisation and devolution. Early engagement is strengthening strategic relationships, improving readiness to secure funding and powers, and supporting a more coordinated approach to delivering sustainable economic growth for businesses and communities.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
<p>39. Influence delivery of infrastructure including East West Rail, A428, A141 Strategic Outline Business Case and future Transport Strategies.</p>	<p>Cllr Wakeford</p>	<p>The consultation on the A141 and St Ives Improvement scheme was undertaken by the CPCA in Quarter 3, with the outcomes being awaited. HDC's response to the Fens Reservoir Phase 3 Non-Statutory Consultation has been submitted. HDC relevant representations for East Park Solar Farm are to be submitted in Quarter 4.</p>	<p>↔</p>	<p>G</p>	<p>The Planning team continues to influence the development of NSIP projects to support the ambitious growth agenda, unlocking housing and economic growth.</p>

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
<p>40. Support and engage in the development of the Local Growth Plan as it is developed by the CPCA, highlighting the inward investment and growth priorities and opportunities for Huntingdonshire</p>	<p>Cllr Wakeford</p>	<p>By the end of Quarter 3, officers have supported and engaged in the development of the CPCA Local Growth Plan, working with partners to highlight Huntingdonshire’s inward investment and growth priorities. This has included contributing evidence, shaping emerging priorities, and promoting key opportunities, including strategic employment sites and priority sectors, to ensure the district’s interests are clearly reflected.</p>	<p>↔</p>	<p>G</p>	<p>This engagement is helping to ensure Huntingdonshire is well-positioned within the Local Growth Plan, strengthening the case for future investment and growth. Influencing the plan at an early stage supports alignment between local priorities and sub-regional funding and delivery, increasing the likelihood of investment that delivers sustainable economic growth for businesses and residents.</p>
<p>41. Run and attend a programme of events to promote the profile of Huntingdonshire as a place to invest, grow and deliver economic growth.</p>	<p>Cllr Wakeford</p>	<p>A programme of events was delivered to promote Huntingdonshire as a place to invest, grow, and deliver economic growth. Highlights included a business-focused event attended by 82 local businesses and the CEO, a high-profile session at the House of Commons with over 60 attendees, and ongoing engagement through regular Business Booster drop-in sessions in Ramsey. These events have supported direct engagement with local businesses, strengthened networks, and showcased opportunities within the district.</p>	<p>↔</p>	<p>G</p>	<p>The programme has significantly raised the profile of Huntingdonshire among both existing and prospective investors. Attendance at these events has fostered stronger relationships with local businesses, provided a platform for dialogue and support, and demonstrated the council’s active role in driving economic growth. Regular participation in the Business Booster sessions indicates ongoing engagement and demand from local businesses for advice and support, contributing to the delivery of the Economic Growth Strategy.</p>



Outcome: Lowering carbon emissions

Activity type: Do

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
42. Maximise opportunities to expand the use of Hydrotreated Vegetable Oil (HVO) Fuel where there is a business case to do so.	Cllr Kerr	HVO implementation across the entire HDC fleet is now fully rolled out, and the CO2 emissions will be reduced by around 82%, aligning with our corporate goals and climate strategy aspirations of net zero by 2040.	↔	G	CO2 emitted from HDC vehicles will be reduced by 82%, allowing our residents to live in a district which is low in emissions.
43. Maximise decarbonisation of our fleet where there is a business case to do through a fleet strategy.	Cllr Kerr	To ensure that our fleet emits as little carbon as possible, it is being decarbonised to use HVO fuels. This project is completed. Additionally, drivers share best practices to try to drive as efficiently as possible.	↔	G	An 82% reduction in CO ₂ emissions from HDC vehicles will help create a healthier, low-emission district for our community. A formal presentation is to be given to Cabinet in January 2026.
44. Minimise use of fossil fuels for energy where there is a business case to do so.	Cllr Kerr	The project to implement HVO across the HDC fleet is now completed. Only some machinery, such as strimmers, and specialist machinery, are still using fossil fuels.	↔	G	This will significantly reduce the emissions from the HDC fleet, improving the quality of air for our residents and helping us become a greener authority.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
<p>45. Showcase and encourage community action to lower carbon emissions.</p>	<p>Cllr Howell</p>	<p>The internal HDC Climate Champions group hosted its first clothes swap event across both Pathfinder House and Eastfield House to a large number of staff and positive feedback. Staff were able to donate and take clothes home whilst learning some key facts about the climate impact of buying new clothes.</p> <p>Additionally, HDC hosted its 3rd Annual Climate Conference in Quarter 3, which saw over 120 attendees interacting with each other and over 20 stallholders.</p>	<p>↔</p>	<p>G</p>	<p>The recycling and reusing of clothes decreases an individual's carbon footprint significantly, as it prevents the high carbon cost of additional production and transport of clothes.</p> <p>The Annual Climate Conference addressed desired outcomes following feedback from last year. It brought together diverse voices from education, local councils, farming, and waste minimisation. There was also an afternoon workshop on the impact of digital carbon footprints and a panel about the importance of resilience for water management in the District. Keynote sessions inspired collaborative action and shared best practices across sectors. Conversations and speeches strengthened partnerships, increased awareness of innovative solutions, and reinforced a shared commitment to building a sustainable future.</p>

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
46. Identify emissions from HDC IT data centres to include in reporting and establish disposal methods for IT equipment to reduce environmental impact.	Cllr Conboy	The action regarding identifying emissions from HDC IT data centres was completed in early 2025.	↔	G	The action regarding identifying emissions from HDC IT data centres was completed in early 2025.
47. Delivery of Climate Awareness Training across the Council.	Cllr Howell	The action to ensure the delivery of Climate Awareness Training across the Council has now been completed. All staff now have access to the 30-minute online climate training through the Learning and Development Portal.	↔	G	Awareness of the Climate training has been promoted through internal communications. This training is 30 minutes long, which is a significant time saving compared to being out for a day through carbon literacy training.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
48. Maximise use of solar of Council operational buildings (PROJECT).	Cllr Howell	The action to maximise the use of solar in Council operational buildings was completed in Q1. Five Solar Panel Canopies were completed at One Leisure Sites.	↔	G	The action to maximise the use of solar in Council operational buildings was completed in Q1. Reduction in HDC carbon emissions and reduction in utilities across the one leisure centre.
49. Improve household recycling, reduce greenhouse gas emissions and reducing food waste through implementation of household food waste collections (PROJECT).	Cllr Kerr	The rollout of food waste collections is still on track to go live on 1st April 2026. In Quarter 3, more vehicles arrived on site, completing the fleet with all equipment also fitted. The webpage went live to the public with information surrounding the collections, and communications circulated information too. Looking to Quarter 4, food caddies will begin to be delivered on 12/01/2026, and further communications are to be circulated. Additionally, further recruitment will take place.	↔	G	This project will help to reduce greenhouse gas emissions and will help to reduce food waste, reducing the amount we send to landfills each year.



Outcome: Lowering carbon emissions

Activity type: Enable

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
50. Support community projects that reduce carbon emissions. Net Zero Villages (PROJECT).	Cllr Howell	<p>The bid for HNDU funding was unsuccessful due to a high number of exceptional applications. Officers are now investigating alternative investment opportunities.</p> <p>8 out of 11 Net Zero Villages projects have been completed through the end of Quarter 3. The outstanding villages are Fenstanton, Southoe, and Great Gransden. All three of these villages are expected to be completed before the end of February deadline.</p>	↔	G	<p>The establishment of the heat network potential is unable to take place currently at the proposed Hinchbrooke site. This has slowed down investigations into installing a heat network for Huntingdon. Further opportunities are being explored for other funding sources.</p> <p>Net Zero Villages has allowed rural communities to make positive changes to assets to reduce their carbon emissions whilst making them more energy efficient. This allows these assets to last longer, are cheaper to run, and continue to provide long-term social spaces for communities to continue to enjoy.</p>

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
<p>51. Enabling community action and engagement to achieve greater biodiversity. Biodiversity4All extension to pilot urban nature corridors and natural flood prevention (PROJECT).</p>	<p>CLlr Howell</p>	<p>The Bio4All project has now been completed, and the Project Manager is drafting the closure report. The Biodiversity Audit/St Ives Nature Corridor project report still needs to be completed, and the Project Manager has reached out to MKA Ecology for support on the final report once a quote has been received.</p> <p>The Natural Flood Defence project has the opportunity to partner with Anglian Water on a project at Huntingdon Riverside, which would meet the desired outcomes of the project, but there are different end dates. The project manager has engaged with the CPCA about potential extensions and reached out to the Place Strategy & Climate Lead for support on the project.</p>	<p>↔</p>	<p>R</p>	<p>These projects give us further collaboration opportunities with Anglian Water and the CPCA.</p>



Outcome: Lowering carbon emissions

Activity type: Influence

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
52. Develop the Council's procurement rules to further embed social and environmental value.	Cllr Davenport-Ray	In Quarter 3, further revisions were made to the procurement rules. The policy was revised to ensure the specificity of rules was detailed and information regarding the size of a business was included. These have been re-circulated internally for comments and suggestions.	↔	G	Further review of the HDC's Code of Procurement will see reference being made to how Social Value will be applied across the whole HDC and across the district.
53. Expand positive climate action support for local businesses, celebrating best practice and sharing knowledge.	Cllr Howell	<p>Climate contributed 50% of the cost in order to host the Huntingdonshire Business Awards. This event was well attended and extremely well received by attendees.</p> <p>Planning has taken place for an event in Quarter 4 for local businesses in St Ives to borrow thermal imaging cameras to allow them to make small adjustments to ensure their assets become more energy efficient.</p>	↔	G	<p>Extensive media coverage and promotion of local businesses. The 2026 awards have already been secured, and Climate has provided the deposit to secure the event. Will allow further continuation of business promotion for the local area</p> <p>Allowing businesses to borrow cameras has the potential to present money-saving opportunities, as well as establish whether this event could be replicated in the market towns across the District.</p>



Outcome: Delivering good quality, high value-for-money services

Activity type: Do

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
54. Refresh our Commercial Investment Strategy to support informed and impactful investment.	Cllr Mickelburgh	The Refresh to our Commercial Investment Strategy was completed in Quarter 2 and has now been approved by Cabinet.	↔	G	This will work to ensure our investments are both impactful and ethical, enabling us to better help our residents.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
<p>55. Delivery of the Workforce Strategy Action Plan equipping the workforce with skills for the future whilst attracting, retaining and nurturing talent (PROJECT).</p>	<p>Cllr Davenport-Ray</p>	<p>All leadership development modules are underway, with completion expected by the end of Quarter 4. The electric vehicle scheme launches in Quarter 4. Wellbeing initiatives continued, including Escape Pain, and a My Money Matters AVC sign-up session. Incremental progression forms were digitised with built-in authorisation. The Hybrid Project Group continues to work on implementation. ED&I communications invited staff to join the group. The staff survey and analysis were completed. Engagement activity included a pumpkin decorating competition, a menopause nutrition session, roadshows, I Am Remarkable session, a World Diabetes Day, International Men's Day events, and Christmas initiatives. The Occupational Health retender progressed to shortlisting, an expenses policy was drafted, and renewal discussions began with VIVUP.</p>	<p>↔</p>	<p>G</p>	<p>Since My Money Matters came in to help staff on 15 October with additional voluntary contributions, 6 more staff signed up, and there has been an increase of nearly 10k in employer NI savings since 15th October.</p> <p>Engagement - Eddie the Elf is the second most successful intranet post in the last 6 months. Approximately 50 staff at the Christmas quiz. 29 staff members attended Escape Pain management. Another 29 attended Tai Chi. 42 in total at the diabetes walk and talk. I am remarkable - approx 30 staff. Pumpkin decorating - 10 entries.</p>

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
56. Continue our Customer Services improvement programme to ensure that our customers are always at the heart of what we do (PROJECT).	Cllr Ferguson	Work was completed in Quarter 3, which plans to introduce NEC customer accounts and SMS for Council Tax payment reminders. The NEC is to launch at the end of January, and the SMS reminder scheme for Council Tax is to commence at the start of February.	↔	G	NEC customer accounts are expected to reduce avoidable contact, reduce time spent on manual tasks, and provide a simplified process for staff. SMS reminders for Council Tax customers aim to decrease the number of payments falling into statutory processes, reducing the associated costs with sending letters, progressing to summons and court action.
57. Progress the Development Management Improvement programme informed by the Local Government Association Peer Review to deliver continued efficiency in the planning service (PROJECT).	Cllr Sanderson	Digital engagement platform purchased corporately that is a central part of the new Communications Plan. The new communications plan is to be rolled out during Quarter 4. Transition to allow amendments actioned for start in Quarter 4. DM Process review implemented. Householder Guidance on the website. Power BI corporate project underway. ODP with 3CICT ongoing.	↔	G	Communications have been modernised and their frequency enhanced, enabling faster, easier, and modern engagement with the public. Upcoming amendments will allow individuals, agents, and developers to make changes to applications without restarting the process. The Development Management (DM) process will strengthen the DM team and accelerate application timelines. Updated householder guidance will support self-service, while Power BI and ODP will drive greater digitisation across the department.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
58. Progress delivery of Civil Parking Enforcement across the District to enforce on-street parking activity (PROJECT).	Cllr Kerr	The project to implement Civil Parking Enforcement, as designated by the Department for Transport was completed in August 2025.	↔	G	The implementation of Civil Parking Enforcement is now ensuring the enforcement of on-street parking activity, aligning with the corporate plan outcome of delivering good quality, high value-for-money services with good control and compliance with statutory obligations
59. Build the enhancements to visitor facilities at Hinchingsbrooke Country Park (PROJECT).	Cllr Howell	HDC is to appoint a contractor to enhance a visitor centre. Negotiations are currently in progress to value engineer costs, and pre-commencement works are progressing with the internal layout of the Countryside Centre now being drawn. Work on the archeological trenches will begin the last week of January. Landscaping has now been added to the new food cube, and utilities have been connected.	↔	A	The contract being finalised will allow work to accelerate in Quarter 4.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
60. Implement the recommendations and suggestions made from the Local Government Association Corporate Peer Challenge, continuing to drive transparent continuous improvement.	Cllr Ferguson	The Corporate Peer Challenge Action Plan has now been fully implemented; actions are evidenced as either showing as complete or embedded as business as usual with clear accountable leads. The Quarter 3 progress update is due to be reported to Overview and Scrutiny in January 2026.	↔	G	<p>The Corporate Peer Challenge supports Priority 3 of the Corporate Plan - Doing our Core Work Well. It ensures the council focuses on key learning and development areas identified through external peer review. Outcomes include:</p> <ul style="list-style-type: none"> - A continuous improvement programme informed by peer review - A strengthened approach to engagement - A renewed approach to governance, compliance, and risk
61. Extend the use of benchmarking data to identify opportunities for transformation.	Cllr Ferguson	The Transformation Data Analysis Tool (TDAT) was launched with Services across the council in Q3 as part of the mid-year Service Planning review for 2026/27; this initial phase was completed by the end of Q3. The next phase in Q4 is to review the submitted plans collectively, identifying transformation opportunities using the TDAT information and processing authorisation for the updated Transformation Programme for 2026/27.	↔	A	Services were provided access to the Transformation Data Analysis Tool being a set of information to support decision-making regarding continuous improvement projects and new opportunities.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
62. Expand the use of unit costing within priority service areas to demonstrate productivity and opportunities for transformation.	Cllr Ferguson	All of the internally available unit costing information has now been consolidated into a single unit costing library. We are in the final stages of accessing national financial data sets that will allow greater comparison with our peers. This information will be used as part of the Quarter 4 conclusion of transformation opportunities for developing the Transformation programme for 2026/27.	↔	A	The information will help understand our comparison with peers regarding value for money and unit costing, and identify transformation opportunities for the next financial year.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
63. Identify opportunities to use Artificial Intelligence in a targeted way to support transformation and efficiency in compliance with emergent legislation.	Cllr Ferguson	<p>Staff continue to use AI to help deliver day-to-day services. Examples include summarising meetings or drafting documents. Colleagues in the Planning Policy Team have used this technology within the local plan, and Customer Services are deploying a pilot to test call summarisation. This has moved to Quarter 4 due to Officers seeking firm assurances on information governance.</p> <p>In addition, the arrival of the CDIO in 3C ICT has introduced a stronger level of input into our approach and strategy - especially in ensuring compliance within a complex and changing technical environment.</p>	↑	G	Using technology effectively will make the Council more efficient, but this must be done safely and securely to ensure data is used appropriately.
64. Listen to local residents and respond to their input on service delivery.	Cllr Conboy	<p>Promotion and support of Local Plan Preferred Options consultation. The communications and engagement activity was conducted in line with the communications plan that was presented to O&S in July 2025. The consultation was promoted via social media, press, and the HDC website. Engagement sessions also took place at locations across the district.</p>	↔	G	Comments received from stakeholders and statutory consultees will be processed, reviewed, and further technical evidence will be gathered to inform the Proposed Submission Local Plan. We anticipate consulting on this in summer 2026.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
65. Engage proactively with Local Government Reorganisation to ensure the priorities, opportunities and efficiencies for our communities are maximised	Cllr Ferguson	Cabinet approved the LGR proposal for Option E, and this was formally submitted to Central Government at the end of Nov 25. All five proposals were presented for member consideration and Cabinet decision.	↔	G	The development of the proposal submissions involved key Officers from across the Council providing a highly professional and transparent approach with all staff, other councils, and members. The level of engagement with members has been particularly positive, with regular updates on progress and new information being shared as the proposals were progressed.



Outcome: Delivering good quality, high value-for-money services

Activity type: Enable

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
66. Enable our outstanding volunteers in our parks, nature reserves and elsewhere to continue to improve the quality of those spaces.	Cllr Howell	Volunteers working with Rangers on practical work parties have assisted with site improvements, including building and installing a new all-ability bridge at Hinchbrooke, creating and installing wooden waymark signs at Paxton Pits, and replacing boardwalk sections with recycled fibregrid at Holt Island to future-proof access. Waiting lists exist for practical volunteer roles at some sites. Volunteers working with Parks and Open Spaces have contributed 2918 Days up to the end of Quarter 3.	↔	G	Improved accessibility and visitor experience; enhanced sustainability with recycled materials; strong community engagement evidenced by waiting lists; significant added value through volunteer support, reducing project costs.



Outcome: Delivering good quality, high value-for-money services

Activity type: Influence

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 3	Direction of Travel	Latest Status	Impact as a Result of Action
67. Our well-run Council will act as a model for our peers.	Cllr Conboy	Building on the previous work shown in the first half of the year, Quarter 3 has seen the planning and launch of two key campaigns about Huntingdonshire - Happens in Hunts and Helping Hands in Hunts - and national-level events in the House of Parliament to promote the work being done in the Defence Sector. Councillors also received an update on the Peer Review in Quarter 3, and in Quarter 4 formal papers will be coming to O&S and Cabinet. These will demonstrate the work done to meet the recommendations of the Peer Challenge.	↔	G	Demonstrating our impact will enhance our reputation with residents, businesses, and other key partners.